



the buckeye
ranch
we raise hope

FISCAL YEAR 2018

Annual Report

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This annual report includes information regarding our current services and recaps our financial information for the period beginning July 1, 2017 and ending June 30, 2018 (Fiscal Year 2018).



Dear Friend of The Buckeye Ranch:

This year, we celebrated our 57th year of service to the children and families of Ohio. During Fiscal 2018, 4,841 children came into our care. We continued to grow our services and have quickly become a state-wide agency, serving children from nearly half the counties in Ohio.

This report details the programmatic and financial results for Fiscal 2018. Overall, our board of directors and our executive team considered the year a good one, although financially challenging. We fulfilled our mission and provided care to more children than ever before. We continued to concentrate our efforts on quality of care and outcomes; we always strive to do our best for our children and families; we never settle on the status quo.

Fiscal 2019, which began on July 1, 2018, has already brought us many challenges. We continue to see more children coming into care, we continue to struggle to attract and retain qualified staff, the pressure on our funding continues to intensify, and our "industry" is going through monumental changes. Although our challenges are daunting, we continue to deliver our special blend of healing services to the children and families who come into our care.

We appreciate and continue to need your financial support. To learn how you can help, please visit www.buckeyeranch.org. We raise hope and when you help us, you do too!

Best regards,

D. Nicholas Rees
President & CEO



The Admissions and Engagement Department

The Admissions and Engagement Department welcomes children and families at the front door seeking hope and healing from The Buckeye Ranch. The Admissions Department is comprised of a number of teams that support all Buckeye Ranch programs including assessment and referrals, residential admissions, administrative support, eligibility and prior authorization, and building community relationships and marketing.

- In November 2016, the department started the Same Day Access Program and transformed how families access Buckeye Ranch services and programs. Trained and licensed clinicians are readily available to welcome families in their time of need and provide assessments and treatment recommendations through Same Day Access. The goal of Same Day Access is to link families with clinical services the same day as an assessment.
- In Fiscal Year 2018, the Admissions Department completed 1,085 assessments supporting families

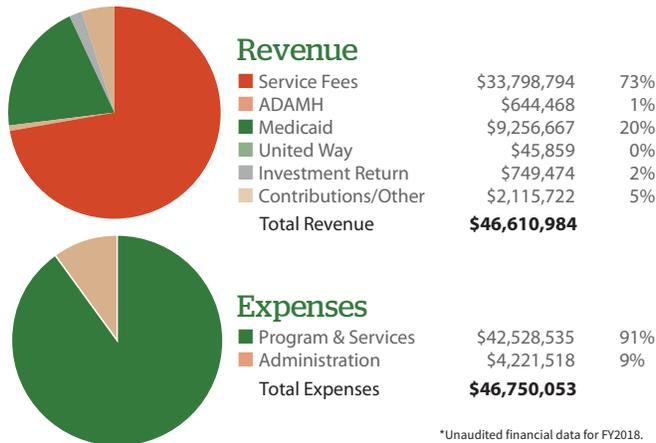
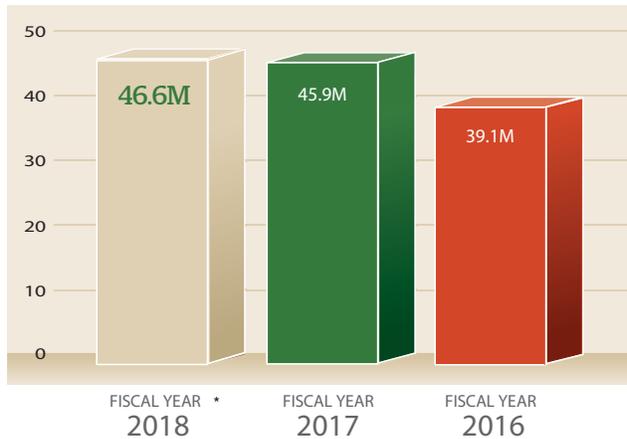
- seeking mental health services. The Ranch has a large continuum of care which allows for customized treatment recommendations that best meet the needs of each child and family.

- The Admissions and Engagement Department also represents The Buckeye Ranch at community events and conferences to market our diverse continuum of programs and services. Admissions and Engagement staff attended 26 conferences and 35 community events in the last fiscal year.

Facts and Figures

FINANCIAL OVERVIEW: The Buckeye Ranch and The Buckeye Ranch Foundation are listed as 501(c)3 certified non-profit agencies with the U.S. Internal Revenue Service.

3-Year Revenue History (in millions)



*Unaudited financial data for FY2018.

Program	Number Served
PFSN (Permanent Family Solutions Network)	1,958 children
Foster Care	580 children
Residential	199 children
Bonner Academies	134 children
• Cross Creek	78
• Rosemont	56
Community Based	1,812 children
• Somali	63
• Outpatient	712
• Home-based	887
• Functional Family Therapy	83
• Multi Systemic Therapy	67
Common Ground	260 children
My Place	47 young adults
Admissions and Engagement	1,085 children
Pharmacological Management	1,200 children
TOTAL	4,841 children*

* Total when factoring out children served in more than one program.

Clinical Development

Throughout Fiscal Year 2018 we continued our commitment to provide quality care across all programs at The Buckeye Ranch. In addition to providing certification training to our third cohort of Neurosequential Model of Therapeutics (NMT) Phase I Certified clinicians, we increased our capacity to provide Trauma-Informed Care through the addition of a yearlong training program in which staff can become “NMT Proficient.” This program allowed us to significantly increase the number of treatment staff who are able to apply a scientific understanding of neural development and trauma to the client care they provide.

During this year we completed a three-year project in which we sought to better understand how

we can effectively treat families with a history of Intergenerational Trauma. This project (funded by a grant from Central Benefits) sought to identify how familial cycles of generational trauma impact family engagement in treatment, what strategies increase the likelihood of family engagement, and what scientifically informed, non-traditional interventions can be utilized to support the family and enhance resilience. The knowledge gained from this work has resulted in clinical strategies that more effectively engage parents in treatment as well as interventions that enhance caregivers’ capacity to successfully parent their children.

The Buckeye Ranch continues to place a priority on training and developing new and future

mental health professionals. During Fiscal Year 2018 we provided internships to 45 graduate and undergraduate students. We continue to strengthen our partnership with the Ohio State University College of Social Work through our Live Supervision program which offers intensive training in family therapy as we prepare graduate students to provide quality mental health treatment to families in our community. This fiscal year we began a new partnership with Ohio State University’s Occupational Therapy program and provided internship opportunities for eight students. This is an exciting partnership as it allows us to increase our ability to provide an important service needed for many of our clients – particularly those who have experienced significant developmental trauma.

Human Resources

DEPARTMENT

Our Professional Staff
is Skilled, Licensed,
Accredited & Certified

The Human Resources Department continues to demonstrate its commitment to diversity, equity, and inclusion in its efforts to recruit, develop, and retain top talent. This dedication ensures that The Buckeye Ranch will have a strong, passionate, and engaged workforce in place to provide meaningful and supportive services for children and families. We achieve this by engaging the community in conversation, sharing our story, and inviting those who are passionate about this work to join us in our mission. This year, we represented The Buckeye Ranch through various social media platforms, online job postings, our website, at professional association conferences, at college and university career fairs, and in classroom talks. This has resulted in a significant increase in the number of applicants who are interested in being a part of The Buckeye Ranch family. While last year we received approximately 1,700 resumes and applications, this year we received over 7,200, which has afforded us the opportunity to welcome 204 new staff members to our team. In addition, 160 current staff applied internally for exciting opportunities to grow or advance, explore a new role, provide services for a different population, or move to a different location. Our current employee population is 531.

In addition to a rich benefits program, the agency uses a state of the art Learning Management System. This tool tracks the training requirements for agency staff and all training courses taken. It includes an immense course library, which affords ease for compliance purposes as well as tracking Continuing Education Units (CEUs) for licensure.

197	Bachelors
149	Masters
2	Juris Doctorate
3	PhD
1	MD

Licensures:

1	CphT
73	LSW
6	LICDC-CS
16	LPC
10	RN
34	LISWS
7	LICDC
10	LPCC-S
7	CDCA
5	LISW
3	LCDCIII
4	CT
2	CNP
14	SWT
8	LPCC
1	ATR
3	CPA
1	CGMA
2	PHR
2	SHRM PC
22	NMT
14	QMHS-HS
33	QMHS-HS+3
43	QMHS-Bachelors
7	QMHS-Masters

Partnerships

The Buckeye Ranch is an independent, non-profit organization recognized under IRS regulations as a 501c3. It is a Title IV-E and Medicaid provider. Leadership at The Buckeye Ranch is provided by the Holding Company Board of Directors, Foundation Board of Directors, and the Operations Board of Directors.

LICENSES, CERTIFICATIONS AND ACCREDITATIONS

- Ohio Department of Job and Family Services
- Ohio MHAS Mental Health Certification
- Ohio MHAS Certification to operate an Alcohol and Drug Addiction Program
- Ohio MHAS License to operate a Residential Facility
- Accredited by the Joint Commission of Behavioral Health Care
- NMT certified organization
- Integrated Family and Systems Treatment (IFAST)
- MHAS Promoting wellness and recovery
- Department of Job and Family Services

Other Partnerships:

- NAMI Ohio
- ADAMH Board of Franklin County Ohio
- Association of Child Caring Agencies
- The Ohio Council



Community Based DEPARTMENT

The Buckeye Ranch believes all families have strengths and each member of the family plays an integral part in treatment. Our community-based clinical programs are designed to work with children, their families, and members of the community to reduce concerning behaviors, while helping children and families meet their own unique goals and plans. The Buckeye Ranch uses evidence-informed and evidence-based interventions, in collaboration with other systems, to provide the best possible treatment options. Our services provide youth and their families with comprehensive and individualized mental health counseling and substance abuse treatment. In Fiscal Year 2018, our community based programs served 1,812 individual youth and their families.

The Buckeye Ranch has a large continuum of care for clinical programming to offer families for their own unique needs.

- **Outpatient office-based counseling services** provided help for children, teens, and families at our four convenient locations in Central Ohio.
- **Intensive Family Support Services (IFSP)** provided to young people and families for whom more intensive interventions are indicated. Meetings typically occur 1-3 times per week in the family's home to aide in keeping youth and families safely together. Intensive Home Based Treatment (IHBT) is a mental health service designed to meet the needs of youth with serious emotional disturbances who are at risk of out-of-home placement or who are returning home from placement.
- **Multisystemic Therapy (MST)** is an evidenced-based program that targets serious juvenile offenders. The MST program is designed to address a youth's mental health, behavioral, or substance abuse issues. Treatment interventions work to strengthen the relationship between youth and parents while decreasing delinquent and defiant behavior.



- **Functional Family Therapy (FFT)** is an evidenced-based program effective with youth struggling with behavioral or emotional problems. FFT is a short-term, intensive, high quality intervention program with an average of 12 to 14 sessions over three to five months. FFT works primarily with 11 to 18 year old youth and their families, who have been referred due to behavioral or emotional problems by the juvenile justice system, mental health, school, or child welfare systems.
- **Somali programming** provides culturally specific, intensive and non-intensive clinical and case management services. Through the use of Somali-speaking interpreters and trained staff, we provide support for Somali

youth and families struggling with symptoms related to loss, trauma and resettlement, as well as issues common to the process of merging two or more cultures. This program also connects Somali families to community resources specific to their needs.

- **The Medication Management department** at The Buckeye Ranch consists of a team of physicians, nurse practitioners, registered nurses and support staff who specialize in child and adolescent mental health. The Buckeye Ranch collaborates with the families and clinical staff to assess, diagnose, provide treatment, and prescribe medications when indicated.

1,812 CHILDREN SERVED

Foster Care



The Buckeye Ranch Foster Care (TBRFC) is a network of foster homes that provide care to children and youth who are unable to live with their primary families. Our network of foster homes and professional staff are trained to utilize a Trauma-Informed approach. We strive to provide security, stability, and support to our kids in foster care. We serve children from birth through 21 years of age and have more than 225 foster homes across the state of Ohio – this year licensing our highest number of foster homes in our history. Our program provides dual licensure for families to become foster or foster-to-adopt parents. In addition to foster care, our continuum of care extends from supportive respite services and crisis stabilization, to assisting counties with Kinship Adoption Certificates and inter-state permanency for youth.

The Buckeye Ranch Foster Care program is committed to ensuring the well-being and stability of children in our care. Our goal is to encourage and support children so they can successfully reunify with their families. When reunification is not possible, The Buckeye Ranch is committed to supporting permanency for children through adoption. We also support our older youth as they transition from foster care to independence.

In Fiscal Year 2018, The Buckeye Ranch Foster Care served 580 children. We provided over 1,000 hours of parent education classes and licensed 48 new foster homes. We also supported 50 children in our care as they found permanency through adoption.

This year, the Foster Care program partnered with multiple community organizations to support our

youth and their families. One Simple Wish, which grants wishes for youth in foster care, helped make 120 wishes come true. Our partnerships with Most Valuable Kids, Mattress Firm, Bearded Villains and Orphan World Relief made it possible to send nearly 200 people to Cincinnati Bengals and Columbus Blue Jackets games, The Ohio State Fair, and theater shows. In addition, they donated nearly \$20,000 in financial and material items such as weighted blankets, education supplies, musical instruments, sport fees and equipment, different forms of technology and other necessary resources – all to help our youth thrive.

580 CHILDREN SERVED

My Place Transitional Age Program

The Buckeye Ranch serves hundreds of Transitional Age Youth (TAY) throughout our continuum of care in various programs such as Foster Care, the Permanent Family Solutions Network (PFSN), the Residential program, and Community-Based programming. This population has a unique set of needs as they prepare to transition from care into adulthood.

The Buckeye Ranch also has a unique transitional age program called My Place. This program was acquired in 2013 and is designed to help young adults who are transitioning from foster care, residential, and group homes but are not ready to live completely on their own. This program provides housing and services to both males and females ages 16 through 21 who are ready to work towards

independence. My Place is located on the East side of Columbus and consists of 15 fully furnished one-bedroom apartments. The building has a computer lab, community room, laundry facilities, as well as an outside area with a basketball court. The building is secured with a fence and monitored by surveillance cameras to provide a safe and secure environment for the young adults. Staff is present 24 hours, 7 days a week to provide support and guidance throughout their stay. Young adults receive case management services while they reside at My Place to work toward individualized goals such as employment and educational attainment.

In Fiscal Year 2018, 47 young adults and several children were served by the My Place program. While residing at My Place, 14 young adults

47 YOUNG ADULTS SERVED

graduated from high school and 6 young adults matriculated to college. Of the young adults served this Fiscal Year, 81% have obtained or maintained gainful employment.

In Fiscal Year 2018, the Transitional Age Youth programming added another new program to its continuum for young adults. Bridges is a voluntary, statewide program available to young adults who left custody at ages 18, 19 or 20 and who are in school, working, participating in an employment program, or have a medical condition that prevents them from going to school or working. The program provides guidance and support as they transition to adulthood. The Bridges program started on February 1, 2018 and worked with 34 young adults through June 30, 2018.



Celebrating true trailblazers.

Congratulations to The Buckeye Ranch for all they've done to make the world a better place.

Our commitment to the community

We are proud to support **The Buckeye Ranch** in its mission to restore hope and provide healing for children and families.

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Residential Program

The Buckeye Ranch's Residential Program is a 90 bed treatment facility that serves children and adolescents (ages 10-17) with serious mental health needs, behavioral challenges, and substance abuse issues. The Buckeye Ranch's Trauma-Informed treatment approach drives our commitment to preserving family relationships. We believe maintaining these bonds is crucial to the success of the child's transition back into the community. Treatment for the children and their families includes Diagnostic Assessment, Psychopharmacology, Mental Health Day Treatment groups, as well as Individual and Family Psychotherapy services.

The Buckeye Ranch continues to offer a variety of therapy for all youth such as Art Therapy, Small Animals Therapy and Adventure Therapy. For the Fiscal Year 2018, the Residential Program received 1,224 referrals, which is an increase of 12% from the previous year, and admitted 124 youth representing 30 counties throughout Ohio. Due to high demand for secured beds, The Buckeye Ranch has strategically shifted all beds to a secure environment to alleviate the long waiting lists, increase quality of care, and ensure children return home quicker.

199 CHILDREN SERVED

Permanent Family Solutions Network

With a focus on the value of the family and its role in the well-being of children, specialists in the Permanent Family Solutions Network (PFSN) work to reduce tensions and strengthen bonds between family members. Clients are referred to PFSN through Franklin County Children Services

PFSN assists these families with concerns of abuse, neglect, dependency, and unruly or delinquent behaviors. PFSN is an innovative child welfare program that strives to meet the needs of each family through case management, referrals to the myriad of Ranch programs and, if needed, referrals to other agencies. Fast access and collaboration between internal programs benefits the families served and assists in keeping families together. PFSN recognizes the most valuable resources for children are found within the family, neighborhood and community. Therefore, child protection specialists work to alleviate problems, strengthen bonds, and maintain families together whenever possible. If a child has to be separated from his or her family immediately, ongoing efforts are made to reunify the family as soon as possible.

1,958 CHILDREN SERVED





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is on your side



Say hello to a company that cares.

We make it a priority to help the communities where our associates, members and partners live and work. That's why Nationwide is proud to support Buckeye Ranch.

Learn more at nationwide.com/corporatecitizenship

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