

The Buckeye Ranch

The Buckeye Ranch Fiscal Year 2013 Annual Report



Fiscal Year 2013 was a historic year for all of us at The Buckeye Ranch.

During the fiscal year, we acquired the programs and the facilities at the *Rosemont Center* and *My Place*, increasing the total number of Ranch locations to seven. These two new locations, coupled with the increased demand for our services, allowed us to provide care for 3,141 children and their families. In order to serve these clients, the Ranch staff has grown to a team of nearly 500 professionals who are all dedicated to helping restore hope for the children and families we serve.

At our annual meeting of all boards, we announced that we had successfully reached our Capital Campaign goal. We concluded the *Learn Care Give Capital Campaign* having raised \$5,219,423! This five-year project helped us purchase and renovate our West Broad Street Family Center as well as carry out renovations on our Grove City campus. Much of the work is complete!



The number of children and families who seek our help continues to multiply. Funding continues to be a major challenge and is reflected by the closing of three large Franklin County providers in the past two years. In spite of these challenges, we remain viable and we thrive because of our continued focus on providing the best quality care for our clients.

This annual report includes information regarding our current services and recaps our financial information for the period beginning July 1, 2012 and ending June 30, 2013 (Fiscal Year 2013). You will see that in addition to doing a wonderful job for the children and families we serve, we are good stewards of our resources. Should you choose to support The Buckeye Ranch, rest assured that you will be making a great investment in our community and an investment in an organization that has continued to flourish for fifty-two years.

Thank you for supporting the mission of The Buckeye Ranch... restoring hope and providing healing for children and families.

Sincerely,

D. Nicholas Rees
President & CEO
The Buckeye Ranch

Fiscal Year 2013 At A Glance:

- October 2012: EXCELLENT rating—Joint Commission audit of Ranch programs
- November 2012: Acquisition of The Rosemont Center
- May 2013: PERFECT rating—Ohio Department of Jobs & Family Services audit of Foster Care
- June 2013: Opening of new business venture TBR Supply company
- June 2013: PERFECT rating—Ohio Department of Mental Health Residential audit
- Completion of \$5.2 million Capital Campaign



PFSN Staff—
Community Care Day

Providing Hope and Healing to Children and Families

- ◇ Buckeye Ranch Foster Care—211 foster homes in 27 Ohio counties; 572 children
- ◇ Permanent Family Solutions Network—1202 children; 664 families
- ◇ Education Based—256 children (Bonner Academy at Cross Creek School Year 40; Cross Creek Summer 47; Bonner Academy at Rosemont School Year & Summer 79; Alum Crest 90)
- ◇ Residential Treatment—214 children (Intensive Care Center 112; Open Campus 102)
- ◇ Community Based—897 children

*these children may have been served by more than one program due to our continuum of care.

Programs and Services

Our child protection program, **Permanent Family Solutions Network (PFSN)** saw an increase in kinship placements, allowing us to keep children with their families and out of paid care. We increased the family support services staff, which allowed us to more efficiently serve our families. By outsourcing drug screens, we are now able to provide better quality screens and allow our nurses more time for the increasing number of children we are serving. Current staffing levels were maintained with a low turnover rate, allowing us to provide better quality services to families, which in turn, allows children to return to their homes more quickly.

Our **Residential** (onsite living) program provided service for 27 different referral agencies and/or counties in the state

of Ohio during the year.

The **Intensive Care Center** operated a 98-100% occupancy rate, proving that the need for our services remains ever-increasing. In April, the Residential program restructured to build a stronger team and further increase the quality of care for the children in our program. The main focus of the new structure is to shift and re-design staff positions to be more efficient and effective in developing a healthier, more therapeutic environment.

In November 2012, our **Community Based** services welcomed new programming, including a new treatment modality, Functional Family Therapy, and the expansion of our Multisystemic Therapy team to include a second unit. We also added a Somali

Outreach Program.

Foster Care staff relocated to our Rosemont location and added seven new positions. During the fiscal year, staff served 572 children; an increase of more than 100 children over the previous year. With sixty-two foster families transferring from another foster care agency to Buckeye Ranch Foster Care, we now have 211 foster homes in 27 counties. We began a foster parent support group in Cincinnati and are also contracting with five new county agencies.

Our supervised visitation and safe exchange program is now called **Common Ground**, which serves victims of domestic violence and their children.

New Business Venture Benefits Residents and Community

In June 2013, The Buckeye Ranch embarked on a new business venture opening TBR Supply, an internally administered company that sells office, janitorial and medical supplies. Customers receive access to more than 200,000 items from over 42 national

distributors at reduced industry pricing. Based out of The Kroger Equestrian Center on The Ranch's Grove City campus, the company will employ select Ranch clients, providing meaningful work experience and independent living training for our transition-aged youth

that will better prepare them for life as a working adult. With every new account we add, we are able to strengthen our lifetime job skills program for Today's Youth Who Are Tomorrow's Workforce.

Statistics Show That Buckeye Ranch Programs Result in Positive Change for Our Clients

Our 90-day discharge follow-up survey results of children 6 years of age and older, who have been in a treatment service for at least 60 days, show that Ranch programs and services make a difference. Figures show:

- 99.20% are successfully remaining in school
- 91.37% are attending school on a regular basis
- 81.52% are making passing grades
- 84.33% are staying out of legal trouble
- 90.72% report they are getting along with their teachers and peers

Facts & Figures

Finance Overview

The Buckeye Ranch and The Buckeye Ranch Foundation are listed as 501(c)3 certified non-profit agencies with the U.S. Internal Revenue Service.

Revenue Source

Service Fees	64%
ADAMH	1%
Medicaid	23%
Contributions/Other	6%
Return on Investments	6%

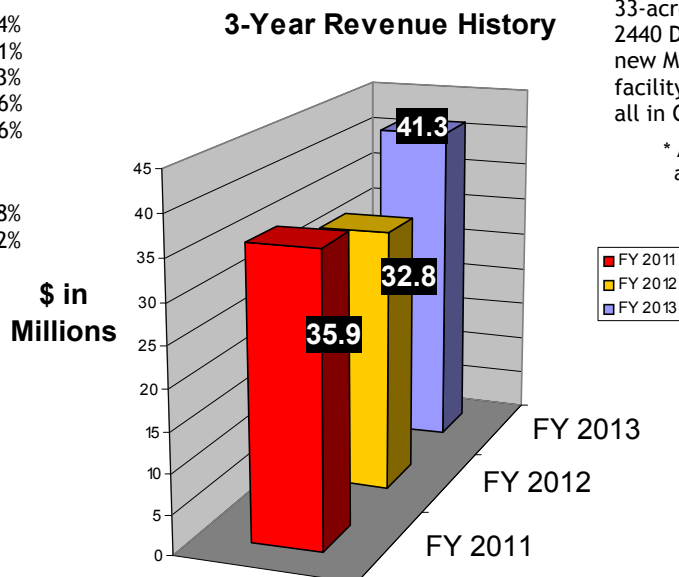
Expenses

Programs & Services	88%
Administrative	12%

Holdings and Assets

The Buckeye Ranch Foundation holds all land and real estate, which includes the 125-acre campus at 5665 Hoover Road in Grove City, Ohio, and the Family Centers at 697 E. Broad Street and 2865 W. Broad Street, the 33-acre Rosemont campus at 2440 Dawnlight Avenue, and the new My Place transitional living facility at 1625 E. Mound Street, all in Columbus, Ohio.

* Audited financial statements are available upon request.



Too often we underestimate the power of a touch, a smile, a kind word, a listening ear, an honest compliment, or the smallest act of caring, all of which have the potential to turn a life around.

- Leo Buscaglia

Licenses, Accreditations and Affiliations— Staff Professional Licenses and Certifications

- ◇ 1—Medical Doctor
- ◇ 3—Juris Doctor
- ◇ 2—Doctor of Philosophy
- ◇ 134—Masters
- ◇ 3—Social Work Trainee
- ◇ 69—Licensed Social Worker
- ◇ 11—Licensed Independent Social Worker
- ◇ 29—Licensed Independent Social Worker—Supervisor
- ◇ 37—Chemical Dependency Counselor Assistant
- ◇ 3—Licensed Chemical Dependency Counselor III
- ◇ 6—Clinical Resident
- ◇ 4—Licensed Independent Chemical Dependency Counselor
- ◇ 10—Licensed Independent Chemical Dependency Counselor – Supervisor
- ◇ 15—Professional Counselor
- ◇ 8—Professional Clinical Counselor
- ◇ 10—Professional Clinical Counselor—Supervisor
- ◇ 2—Marriage and Family Therapist
- ◇ 2—Registered Art Therapist
- ◇ 1—Registered Play Therapist
- ◇ 2—Certified Nurse Practitioner
- ◇ 12—Registered Nurse



The Buckeye Ranch[®]

5665 Hoover Road
Grove City, Ohio 43123
614.875.2371

For information regarding donations to The Ranch, please contact The Buckeye Ranch Development Department at 614.539.6637

Restoring hope and providing healing for children and families.

www.buckeyeranch.org



Executive Team

D. Nicholas Rees, President & CEO
Tina Boesch, Director of Permanent Family Solutions Network
Molly Heit, Director of Residential Services
Kim Miller, Director of Utilization Management
Roger Minner, VP of Community-Based Programming
Sherri Orr, Chief Financial Officer
Maree Owens, Director of Human Resources
Sehul Patel, Director of Information Technology
Steve Richard, Exec. VP of Programs & Services
Dr. Pam Scott, Director of Clinical Development
Gary Stammler, Exec. VP of Business & Operations
Michelle Stratman, Corporate Counsel
Ann Woodford, Director of Foster Care

2013-14 Board of Directors

Foundation Board*

Beau Arnason
Eric Babbert
Jamie Bersani
Joe Buonaiuto
Dee Cole
Brian Dytko
Cat Hackett
Karen Hanks
Mark Hertel, Chair
Mark Hrabcak
Amber Hulme
Emmett Kelly
Marshall Loeb
Marcia Magee
Chip Niswonger
Chris Previte
Ann Rarey
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Jim Scott
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Mike Zatezalo
Cathy Zemanek

Operations Board**

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Kurt Dehner
Brad Eldridge
Kathy Felice
Roger Kisiel
Barbara Lach
Rick Mariotti
Burnie McMahon
Steve Miggo
Greg Miller
Doug Muszynski
Mark Pizzi, Chair
Greg Ramsey
Doug Robinette
Jamie Ryan

Holding Company***

Ivery Foreman
Joe Gallo
Mark Hertel
Dana Kuhn
Barbara Lach
Subha Lembach
Ric Martin, Chair
Paul Matthews
Mark Pizzi
Muriel Tice

*** Serves in an advisory capacity and has up to 15 voting seats.

** Makes programming decisions and sets policies for day-to-day operations. Bylaws allow

* Charged with raising money to support The Buckeye Ranch, as well as fostering relationships with their peers in the community. Bylaws allow up to 60 seats.