



FISCAL YEAR 2016

Annual Report

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lives
together.

Nationwide® was built on the belief that we can do more together than we ever could alone. That's why we're working with **The Buckeye Ranch** to create a stronger safety net in our communities. It's part of our ongoing commitment to saving, rebuilding and enriching lives when it matters most.



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This annual report includes information regarding our current services and recaps our financial information for the period beginning July 1, 2015 and ending June 30, 2016 (Fiscal Year 2016).



Dear Friend of The Buckeye Ranch:

This year, we celebrated our 55th year of service to children and their families. During Fiscal Year 2016, 4,693 children came into our care, a 6% increase over the previous year. Considering that most of these children have families; parents, grandparents, aunts, uncles, cousins, etc. . . it is safe to say The Buckeye Ranch touched the lives of tens of thousands of those in need of hope.

This report details the programmatic and financial results for Fiscal Year 2016. Overall, our board of directors and our executive team consider the past year a good one. We fulfilled our mission, served more children, operated within our budget and ended the year with a financial reserve. We continued to concentrate our efforts on quality of care and outcomes; we are always striving to do our best for our children and families and we will never settle on the status quo.

Fiscal Year 2017, which began on July 1, 2016, will bring us many challenges. We will continue to see growth in the need for our services and will continue to struggle to find qualified staff. The pressure on our funding will continue to intensify and our "industry" will go through monumental changes as the State of Ohio introduces Behavioral Health Redesign and Medicaid Managed Care. Although at times these challenges seem daunting, we expect to meet them head-on and will continue to deliver our special blend of healing services to the children and families who come into our care.

We appreciate your support of The Buckeye Ranch as we conclude our 55th year of service to children and their families. We raise hope and because you care, you do too! Thank you!

Best regards,

D. Nicholas Rees
President & CEO
The Buckeye Ranch



Our commitment to the community

We are proud to support **The Buckeye Ranch** in its mission to restore hope and provide healing for children and families.

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Adventure Therapy



The Buckeye Ranch's Adventure Therapy Program provides group therapy services in an innovative way using the principles of learning through experience. The group therapy is focused on enhancing a youth's ability to build natural supports, maintain positive and healthy relationships, and develop social skills. There are several adventure based interventions that are used in order to run a successful program. The use of various initiatives such as zipline, climbing wall, hiking, camping, outdoor cooking and rock climbing, are imperative to building the natural strengths of each youth in the program. Goal setting is an important component of the program and youth are awarded different stones based on progress towards their goals. Youth engage in psychoeducation related to developing positive and healthy relationships such as introductions, making friends, interacting with others who are not your friends, managing conflict, developing trust, boundaries and saying goodbye.

The Adventure Therapy Program was initiated at the Ranch in August, 2015. Adventure elements were built on the grounds of the Rosemont campus and numerous volunteer groups helped clean Rosemont's 33 acres to allow youth to use the land and woods for therapeutic activities. In Adventure Therapy's first year, 281 youth were served.

281 CHILDREN SERVED

Restoring hope to children and their families

Admissions & Engagement



The Admissions and Engagement Department is the front door for families seeking services at The Buckeye Ranch. The department consists of a comprehensive team that includes licensed clinicians who complete assessments for the families in need of services, as well as various other professionals who work to provide exceptional customer service to the families requesting help. The department engages the community at various events, providing information about Ranch services and how to access care. Additionally, the Admissions and Engagement Department supports and works with all programs across our continuum of care.

In Fiscal Year 2016, the department completed 988 diagnostic assessments which allowed these youth and families to begin mental health services at The Buckeye Ranch. The department also reviewed 838 referrals for residential care and admitted 109 of those youth for treatment. Over 3,000 phone calls were received in this department. Our staff assisted these Ohio families in finding the services and treatment they needed. In addition, the department focuses on the quality of The Buckeye Ranch website, updating the content and enhancing the image.

Celebrating true trailblazers.

Congratulations to The Buckeye Ranch for all they've done to make the world a better place.



A Look at Our Residential Program

The Buckeye Ranch’s Residential Program is a 90 bed treatment facility to serve children and adolescents (ages 10-18) with serious mental health needs, behavioral challenges, and substance use issues. The Buckeye Ranch’s family-centered treatment approach drives our commitment to preserving family relationships and believes maintaining these bonds is crucial to the success of the child’s transition back into the community. Treatment for the children and their families includes Diagnostic Assessment, Psychopharmacology, Partial Hospitalization, Individual, Family, and Group Psychotherapy services. For those youth requiring a secure residential setting, our Intensive Care Center provides the care and structure they need with locked units, cameras, and a 1:4 staff-to-youth ratio. For those youth that do not require a locked setting, but still need a residential level of care, our Open Campus, with a 1:6 staff-to-youth ratio, provides the treatment and skills they need to prepare for successful transition back into the community.

For Fiscal Year 2016, the Residential Program received over 838 referrals and admitted 109 youths. The program reached an all-time high full capacity rate of 94%. The program also has significantly reduced the number of restraints by 34% from the previous year through increasing efforts in trauma informed care.

192 CHILDREN SERVED

*Offering treatment and support
for children and families*

Our Professional Staff
is Skilled, Licensed,
Accredited and
Certified

161	Bachelors
131	Masters
2	Juris Doctorate
4	PhD
3	MD

Licensures:

2	PCC-S
1	CPhT
83	LSW
7	LICDC-CS
16	LPC
10	RN
45	LISWS
18	LICDC
15	LPCC-S
20	CDCA
12	LISW
5	LCDC III
4	CT
2	CNP
9	SWT
9	LPCC
2	ATR
1	CPA
1	CGMA
3	PHR
3	SHRM PC
4	NMT Certification

Clinical Development

During Fiscal Year 2016, we continued our efforts to integrate Trauma Informed Care into all aspects of what we do at The Buckeye Ranch. The ongoing work of the Trauma Informed Care Committee has increased our awareness of the stress our staff experience as a part of the work they do. This has led to focused attention on supervisor training and development, opportunities for staff to participate in calming activities, and increased access to interventions that can improve their effectiveness when working with challenging cases. Additionally, a second group of clinicians are now certified in the Neurosequential Model of Therapeutics (NMT) and we now have six clinicians trained in NMT Phase II. This will greatly enhance our ability to integrate NMT into all the programs we provide at The Buckeye Ranch.

In addition to Trauma Informed Care, we continue to focus on quality clinical training. During the fiscal year, we provided internship opportunities to 35 students representing eight different colleges



and universities. We provided hundreds of hours of continuing education credits for our staff as well as engaged in various training opportunities in the community.

Looking ahead, we plan to grow our capacity in NMT utilizing our Phase II trainers. We are expanding our community collaboration efforts

and will be partnering with Franklin County Family and Children's First Council providing the Neurosequential Model of Education (NME) in local public schools. We continue to ensure that we provide quality strength-based, family-centered, and trauma informed services to all families we serve at The Buckeye Ranch.



MAKING THE COMMUNITY BETTER TAKES HARD WORK, DEDICATION, AND MORE PEOPLE LIKE YOU.

At Huntington, we believe it's important to do more for the community – whether it's rolling up your sleeves and getting involved, or helping in other ways. That's why we're proud to support The Buckeye Ranch and their tireless efforts to make a difference in the community.



We care about windshields, but we care more about the people who sit behind them.



Safelite AutoGlass® is a proud supporter of the **Buckeye Ranch** and its mission of raising hope for children and families.

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The Spirit Awards

is one of the most coveted honors of a Buckeye Ranch employee. This is the only peer nominated award which recognizes that a staff member represents The Buckeye Ranch's core values in their actions with their team and the clients that they serve. Each year, we strive to honor staff members across departments to recognize their efforts to go above and beyond their job on a regular basis.

Rauchelle Allison-Allgood
Melissa Bosart
Chad Buckalew
Lindsay Ciavarelli
Bridget Conrad
Brandon Dodson
Brandy Enochs
Lena Garner
Huda Jama
Pamela Johnson

Molly Kleman
Tara Latella
Alonda Long
Mark Messenger
Melissa Richardson
Rusty Simon
Margrit Springer
Dana Starks
Lynn Wolfe



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- Barbara & Ted Lach



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My Place Transitional Age Program



My Place Transitional Age Program is designed to help young adults who are ready to transition from care, group housing, and/or foster care, but are not ready to live completely on their own. This program provides services to both males and females, ages 17- 21 years old. One of the unique components of My Place is the placement of young adult parents along with their children.

The young adults in the program reside in 1 of 15 fully furnished, one-bedroom apartments. The program is located on the East side of Columbus in a community that allows easy access to public transportation. My Place property is a secured apartment building with staff present at all times. The outside perimeter of the building is monitored by surveillance cameras to provide a safe and secure environment for the young adults.

The Buckeye Ranch is committed to providing transitional living services to help these young adults move successfully into adulthood. They receive case management services from our experienced staff,

including an onsite team leader. The areas of need for each young adult in the program are assessed individually through discussion with the young adult, as well as review of the Ansell Casey Assessment and other independent living assessments completed upon admission. The My Place staff assists the young adult with life skills, including but not limited to: budgeting, nutrition, employment, and education.

My Place accepts referrals from Franklin County Children Services, managed care entities and other county Children Service agencies. Through the intake process, each young adult has a personalized Treatment Plan tailored to meet his or her specific needs.

In Fiscal Year 2016, seven My Place young adults graduated from high school and now have their high school diploma. The program also received funding to build a basketball court in the backyard which has allowed our clients to engage in more physical activities.

36 YOUNG ADULTS



Foster Care Program

The Buckeye Ranch Foster Care Program is a network of treatment foster homes that provide care to children and youth who are unable to live with their primary families. Our network of treatment foster homes and professional staff are trained to utilize a trauma Informed approach while providing security and support to the children in foster care. Our Foster Care Program provides care for children from birth through 21 years of age. We have more than 200 foster homes located across the state of Ohio. Our program provides dual licensure for

families to become foster or foster-to-adopt parents. In addition to foster care, The Buckeye Ranch's large continuum of care extends from supportive respite services to crisis stabilization

The Buckeye Ranch Foster Care Program is committed to ensuring the well-being and stability of children in our care. Our goal is to encourage and support children so they can successfully reunify with their families. When reunification is not possible, The Buckeye Ranch is committed to supporting permanency for children through adoption.

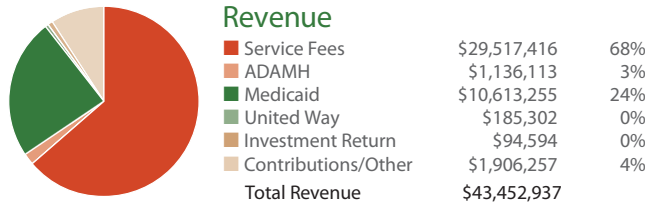
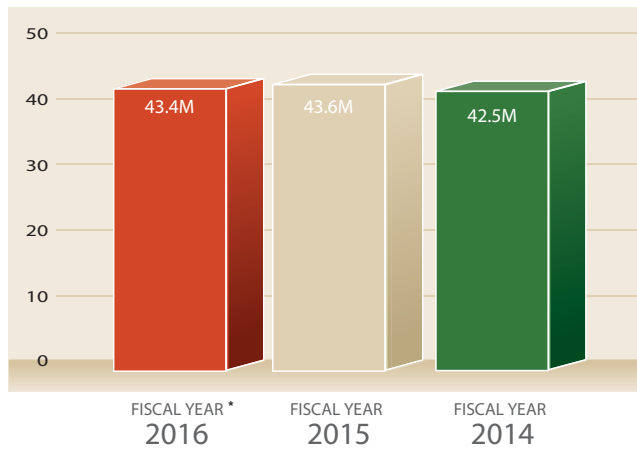
In Fiscal Year 2016, The Buckeye Ranch Foster Care Program served 632 children. Our program was able to meet the needs of the community by supporting an increase of 6% more children than in Fiscal Year 2015. We also supported 41 children in our care as they found permanency through adoption. 78% of the children in our care successfully discharged to a positive outcome.

632 CHILDREN SERVED

Facts and Figures

FINANCIAL OVERVIEW: The Buckeye Ranch and The Buckeye Ranch Foundation are listed as 501(c)3 certified non-profit agencies with the U.S. Internal Revenue Service.

3-Year Revenue History (in millions)



*Unaudited financial data for FY2016.

Program	Number Served
PFSN (Permanent Family Solutions Network)	1,716 children 1,028 families
Foster Care	632 children 27 counties
Residential	260 children
▪ ICC (Intensive Care Center)	136
▪ JSO (Juvenile Sex Offender)	19
▪ Open Campus	105
Bonner Academies	146 children
▪ Cross Creek	101
▪ Rosemont	45
Community Based	1,760 children
▪ Southpoint	50
▪ Education-based (Columbus Scioto)	134
▪ Somali	48
▪ Outpatient	604
▪ Home-based	924
Common Ground	207
My Place	36 young adults
Family Resources	1,028 children
Pharmacological Management	1,058 children
TOTAL	4,693 children*

This total is a 6% increase from Fiscal Year 2015.
Daily count = 2,350 children /day.

*Total when factoring out children served in more than one program.

Human Resources

The Human Resources team is proud of several accomplishments this year. We made significant advancements in automating Human Resource benefit offerings. We provided an on-line platform for selecting employee benefits which is linked to achieving our annual wellness program outcomes. Additionally, we produced individualized benefit summaries to all staff so they have a deeper appreciation for how The Buckeye Ranch truly values

their employees by investing in their fringe benefits. Each employee is able to see dollar for dollar, the contributions The Buckeye Ranch makes for medical, dental, vision, life insurance, 401k, paid time off, holiday, tuition reimbursement, short and long term disability benefits.

The Human Resources team made significant strides with the recruitment process by hosting on-site job fairs. This spring we hosted two on-site job fairs at our Grove City and downtown

locations. These job fairs brought in 70 new applicants; several of which are now working at The Buckeye Ranch! We are pleased to be pursuing new avenues to reach bodies of interested applicants. One very promising venue is linking our current openings with college campuses through on campus job fairs and in classroom speaking opportunities. The Human Resources team is committed to stabilizing our work force and keeping our turnover rate within reasonable values.

Permanent Family Solutions Network



With a focus on the value of the family and its role in the well-being of children, specialists in the Permanent Family Solutions Network (PFSN) work to reduce tensions and strengthen bonds between family members. Clients are referred to PFSN through Franklin County Children Services; the program served 1,716 children in Fiscal Year 2016.

PFSN assists these families with concerns of abuse, neglect, dependency, and unruly, or delinquent behaviors. PFSN is an innovative child welfare program that strives to meet the needs of each family through case management, referrals to the myriad of Ranch programs and, if needed, referrals to other agencies. Fast access and collaboration between internal programs benefits the families served and assists in keeping families together. In Fiscal Year 2016, PFSN introduced an innovative parenting program

specifically for fathers. The Father Within is a 12 week program that uses Nurturing Fathers curriculum which targets the unique needs of fathers in parenting, co-parenting and building supportive relationships.

Permanent Family Solutions Network recognizes the most valuable resources for children are found within the family, neighborhood and community. Therefore, child protection specialists work to alleviate problems, strengthen bonds and maintain families together whenever possible. If a child has to be separated from his/her family immediately, ongoing efforts are made to reunify the family as soon as possible.

1,716 CHILDREN SERVED

Community Based Department

The Buckeye Ranch's Community Based Department is comprised of 6 distinct programs providing intensive office, home, and school-based counseling and interventions. Evidenced-based and evidenced-informed programs such as Multisystemic Therapy (MST), Functional Family Therapy (FFT) and Intensive Family and Systems Treatment (IFAST) are used to assist families to remain safely together in their homes and communities. The department also includes a culturally specific program that works with Somali youth and families to access behavioral health care as well as community stabilization resources.

We strive to offer our services in ways that best meet the needs of families requesting help – so most of our activity occurs in homes, schools, churches and other places easily accessible to clients. We offer 24-

hour access to crisis intervention to prevent hospitalization or other out-of-home placement when possible.

Collaboration with system and community partners is a hallmark of The Buckeye Ranch. Community Based Programs have working relationships with a number of entities including Nationwide Children's Hospital, South-Western City Schools, Reynoldsburg Schools, Columbus City Schools, The Ohio State University, Franklin County Family and Children First Council, Franklin County Juvenile Court, Concord Counseling, Columbus Housing Network, and Community Refugee and Resettlement Program.

In Fiscal Year 2016, Community Based Programs served over 1,900 children and their families.

1,900 CHILDREN SERVED



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Bringing
families
together.



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